Hasbro, Inc. - Climate Change 2019

C0. Introduction

C0.1

(C0.1) Give a general description and introduction to your organization.

Hasbro (NASDAQ: HAS) is a global play and entertainment company committed to creating the World’s Best Play Experiences. From toys and games to television, movies, digital gaming and consumer products, Hasbro offers a variety of ways for audiences to experience its iconic brands, including NERF, MY LITTLE PONY, TRANSFORMERS, PLAY-DOH, MONOPOLY, BABY ALIVE and MAGIC: THE GATHERING, as well as premier partner brands. Through its entertainment labels, Allspark Pictures and Allspark Animation, the Company is building its brands globally through great storytelling and content on all screens. Hasbro is committed to making the world a better place for children and their families through corporate social responsibility and philanthropy. Hasbro ranked No. 13 on the 2019 100 Best Corporate Citizens list by CR Magazine, and has been named one of the World’s Most Ethical Companies® by Ethisphere Institute for the past eight years.

C0.2

(C0.2) State the start and end date of the year for which you are reporting data.

<table>
<thead>
<tr>
<th>Start date</th>
<th>End date</th>
<th>Indicate if you are providing emissions data for past reporting years</th>
<th>Select the number of past reporting years you will be providing emissions data for</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1</td>
<td>January 1 2018, December 31 2018</td>
<td>No</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

C0.3
C0.3 Select the countries/regions for which you will be supplying data.
Australia
Austria
Brazil
Canada
China
China, Hong Kong Special Administrative Region
Denmark
France
Germany
Greece
India
Italy
Mexico
Netherlands
New Zealand
Poland
Republic of Korea
Russian Federation
Spain
Switzerland
Taiwan, Greater China
Turkey
United Kingdom of Great Britain and Northern Ireland
United States of America

C0.4

(C0.4) Select the currency used for all financial information disclosed throughout your response.
USD

C0.5
(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your consolidation approach to your Scope 1 and Scope 2 greenhouse gas inventory.

Operational control

C1. Governance

C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization?

Yes

C1.1a

(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Position of individual(s)</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chief Executive Officer (CEO)</td>
<td>The highest level of responsibility for climate change at Hasbro resides with the Nominating, Governance and Social Responsibility Committee of the Board of Directors of Hasbro, Inc. Additionally, the Chief Executive Officer (CEO) chairs an executive CSR Committee that sets strategic direction for CSR policies and initiatives, including climate change, and ensures their integration throughout the entire corporation. Our EVP and Chief Global Operations Officer, a CSR Committee member, oversees climate change issues related to Hasbro owned and third-party factories. Additionally, a Senior Vice President of Global Government and Regulatory Affairs and Corporate Social Responsibility is responsible for embedding environmental sustainability initiatives throughout the company and supply chain.</td>
</tr>
</tbody>
</table>

C1.1b
(C1.1b) Provide further details on the board’s oversight of climate-related issues.

<table>
<thead>
<tr>
<th>Frequency with which climate-related issues are a scheduled agenda item</th>
<th>Governance mechanisms into which climate-related issues are integrated</th>
<th>Please explain</th>
</tr>
</thead>
</table>
| Scheduled – some meetings | Reviewing and guiding strategy  
Reviewing and guiding major plans of action  
Reviewing and guiding risk management policies  
Reviewing and guiding annual budgets  
Reviewing and guiding business plans  
Setting performance objectives  
Monitoring implementation and performance of objectives  
Overseeing major capital expenditures, acquisitions and divestitures  
Monitoring and overseeing progress against goals and targets for addressing climate-related issues | The highest level of responsibility for climate change at Hasbro resides with the Nominating, Governance and Social Responsibility Committee of the Board of Directors of Hasbro, Inc. Additionally, the Chief Executive Officer (CEO) chairs an executive CSR Committee that sets strategic direction for CSR policies and initiatives, including climate change, and ensures their integration throughout the entire corporation. |

C1.2

(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Name of the position(s) and/or committee(s)</th>
<th>Responsibility</th>
<th>Frequency of reporting to the board on climate-related issues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chief Executive Officer (CEO)</td>
<td>Managing climate-related risks and opportunities</td>
<td>As important matters arise</td>
</tr>
<tr>
<td>President</td>
<td>Managing climate-related risks and opportunities</td>
<td>Quarterly</td>
</tr>
</tbody>
</table>
(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).

The highest level of responsibility for climate change at Hasbro resides with the Nominating, Governance and Social Responsibility Committee of the Board of Directors of Hasbro, Inc. Additionally, the Chief Executive Officer (CEO) chairs an executive CSR Committee that sets strategic direction for CSR policies and initiatives, including climate change, and ensures their integration throughout the entire corporation. Our EVP Global Operations and New Business Development, a CSR Committee member, oversees climate change issues related to Hasbro owned and third party factories. Additionally, a Senior Vice President of Global Government and Regulatory Affairs and Corporate Social Responsibility is responsible for embedding environmental sustainability initiatives throughout the company and supply chain.

(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?
Yes

(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).

Who is entitled to benefit from these incentives?
Chief Executive Officer (CEO)

Types of incentives
Recognition (non-monetary)

Activity incentivized
Other, please specify (Goals and objectives)
Comment

Who is entitled to benefit from these incentives?
President

Types of incentives
Recognition (non-monetary)

Activity incentivized
Other, please specify (Goals and objectives)

Comment

Who is entitled to benefit from these incentives?
Business unit manager

Types of incentives
Recognition (non-monetary)

Activity incentivized
Other, please specify (Goals and objectives)

Comment

Who is entitled to benefit from these incentives?
Environmental, health, and safety manager

Types of incentives
Recognition (non-monetary)

Activity incentivized
Other, please specify (Goals and objectives)

Comment

Who is entitled to benefit from these incentives?
Environment/Sustainability manager

Types of incentives
Recognition (non-monetary)

Activity incentivized
Other, please specify (Goals and objectives)

Comment
Who is entitled to benefit from these incentives?
Facilities manager

Types of incentives
Recognition (non-monetary)

Activity incentivized
Other, please specify (Goals and objectives)

Comment

Who is entitled to benefit from these incentives?
All employees

Types of incentives
Recognition (non-monetary)

Activity incentivized
Other, please specify (Goals and objectives)

Comment

C2. Risks and opportunities

C2.1

(C2.1) Describe what your organization considers to be short-, medium- and long-term horizons.

<table>
<thead>
<tr>
<th></th>
<th>From (years)</th>
<th>To (years)</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Short-term</strong></td>
<td>1</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td><strong>Medium-term</strong></td>
<td>4</td>
<td>7</td>
<td></td>
</tr>
<tr>
<td><strong>Long-term</strong></td>
<td>8</td>
<td>30</td>
<td></td>
</tr>
</tbody>
</table>
C2.2

(C2.2) Select the option that best describes how your organization's processes for identifying, assessing, and managing climate-related issues are integrated into your overall risk management.

Integrated into multi-disciplinary company-wide risk identification, assessment, and management processes

C2.2a

(C2.2a) Select the options that best describe your organization's frequency and time horizon for identifying and assessing climate-related risks.

<table>
<thead>
<tr>
<th>Frequency of monitoring</th>
<th>How far into the future are risks considered?</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1</td>
<td>Six-monthly or more frequently</td>
<td>1 to 3 years</td>
</tr>
</tbody>
</table>

C2.2b

(C2.2b) Provide further details on your organization's process(es) for identifying and assessing climate-related risks.

At a company level, Enterprise Risk Management (ERM) is applied systematically to p-down for Product Brands and Entertainment; in all Markets; on Strategic Partnerships/Adjacencies; in Sourcing and Human Capital; on Financial, Internal Systems and Controls, and Regulatory and Compliance, and finally on an ad hoc basis in many other areas. ERM is proactively managed by embedding the risk identification, monitoring and mitigating activities into our business process at the regional and functional le
vels with frequent updates to Hasbro’s executive management team and our Board of Directors. ERM is part of our strategic planning process as well as our regional business reviews and influences our Internal Audit program. ERM is embedded into our business process and is included as part of our proactive management of our business on a daily basis.

Site specific ERM assessments are performed under the leadership of a cross-functional team. We also perform regional and functional assessments.

C2.2c

(C2.2c) Which of the following risk types are considered in your organization’s climate-related risk assessments?

<table>
<thead>
<tr>
<th>Risk Type</th>
<th>Relevance &amp; Inclusion</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current regulation</td>
<td>Relevant, always included</td>
<td>Materiality/priority is based on a combined analysis of Risk Impact and the Risk Trend. We evaluate the overall impact of each risk which may be financial, operational or reputational and evaluate the magnitude of the risk and the effectiveness of our monitoring and mitigating activities in assessing the potential severity of a risk to Hasbro. We also consider how the risk is trending to determine if any additional mitigating actions are required. We use a color coding system on our reports and dashboards to indicate if our risk is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
</tr>
<tr>
<td>Emerging regulation</td>
<td>Relevant, always included</td>
<td>Materiality/priority is based on a combined analysis of Risk Impact and the Risk Trend. We evaluate the overall impact of each risk which may be financial, operational or reputational and evaluate the magnitude of the risk and the effectiveness of our monitoring and mitigating activities in assessing the potential severity of a risk to Hasbro. We also consider how the risk is trending to determine if any additional mitigating actions are required. We use a color coding system on our reports and dashboards to indicate if our risk is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
</tr>
<tr>
<td>Technology</td>
<td>Relevant, sometimes included</td>
<td>Materiality/priority is based on a combined analysis of Risk Impact and the Risk Trend. We evaluate the overall impact of each risk which may be financial, operational or reputational and evaluate the magnitude of the risk and the effectiveness of our monitoring and mitigating activities in assessing the potential severity of a risk to Hasbro. We also consider how the risk is trending to determine if any additional mitigating actions are required. We use a color coding system on our reports and dashboards to indicate if our risk is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
</tr>
<tr>
<td>Relevance &amp; inclusion</td>
<td>Please explain</td>
<td></td>
</tr>
<tr>
<td>----------------------</td>
<td>----------------</td>
<td></td>
</tr>
<tr>
<td></td>
<td>is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
<td></td>
</tr>
<tr>
<td>Legal</td>
<td>Relevant, sometimes included</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Materiality/priority is based on a combined analysis of Risk Impact and the Risk Trend. We evaluate the overall impact of each risk which may be financial, operational or reputational and evaluate the magnitude of the risk and the effectiveness of our monitoring and mitigating activities in assessing the potential severity of a risk to Hasbro. We also consider how the risk is trending to determine if any additional mitigating actions are required. We use a color coding system on our reports and dashboards to indicate if our risk is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
<td></td>
</tr>
<tr>
<td>Market</td>
<td>Relevant, sometimes included</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Materiality/priority is based on a combined analysis of Risk Impact and the Risk Trend. We evaluate the overall impact of each risk which may be financial, operational or reputational and evaluate the magnitude of the risk and the effectiveness of our monitoring and mitigating activities in assessing the potential severity of a risk to Hasbro. We also consider how the risk is trending to determine if any additional mitigating actions are required. We use a color coding system on our reports and dashboards to indicate if our risk is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
<td></td>
</tr>
<tr>
<td>Reputation</td>
<td>Relevant, always included</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Materiality/priority is based on a combined analysis of Risk Impact and the Risk Trend. We evaluate the overall impact of each risk which may be financial, operational or reputational and evaluate the magnitude of the risk and the effectiveness of our monitoring and mitigating activities in assessing the potential severity of a risk to Hasbro. We also consider how the risk is trending to determine if any additional mitigating actions are required. We use a color coding system on our reports and dashboards to indicate if our risk is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
<td></td>
</tr>
<tr>
<td>Acute physical</td>
<td>Not evaluated</td>
<td></td>
</tr>
<tr>
<td>Chronic physical</td>
<td>Not evaluated</td>
<td></td>
</tr>
<tr>
<td>Upstream</td>
<td>Relevant, sometimes included</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Materiality/priority is based on a combined analysis of Risk Impact and the Risk Trend. We evaluate the overall impact of each risk which may be financial, operational or reputational and evaluate the magnitude of the risk and the effectiveness of our monitoring and mitigating activities in assessing the potential severity of a risk to Hasbro. We also consider how the risk is trending to determine if any additional mitigating actions are required. We use a color coding system on our reports and dashboards to indicate if our risk is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
<td></td>
</tr>
<tr>
<td>Downstream</td>
<td>Relevant, sometimes included</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Materiality/priority is based on a combined analysis of Risk Impact and the Risk Trend. We evaluate the overall impact of each risk which may be financial, operational or reputational and evaluate the magnitude of the risk and the effectiveness of our monitoring and mitigating activities in assessing the potential severity of a risk to Hasbro. We also consider how the risk is trending to determine if any additional mitigating actions are required. We use</td>
<td></td>
</tr>
<tr>
<td>Relevance &amp; inclusion</td>
<td>Please explain</td>
<td></td>
</tr>
<tr>
<td>----------------------</td>
<td>----------------</td>
<td></td>
</tr>
<tr>
<td>a color coding system on our reports and dashboards to indicate if our risk is High, Moderate or Low and use arrows for our trend indication to quickly draw attention to risks which are trending up for Hasbro.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**C2.2d**

*(C2.2d) Describe your process(es) for managing climate-related risks and opportunities.*

Climate change is integrated into Hasbro’s business strategy as part of a broader commitment to Corporate Social Responsibility (CSR) and environmental sustainability. A CSR committee, chaired by the CEO and comprised by members of the Senior Management team, oversees CSR policies and initiatives including environmental sustainability. Our President Hasbro oversees climate change issues related to Hasbro owned and third-party factories, as well as owned and operated facilities. The Senior Vice President of Global Government and Regulatory Affairs and CSR is responsible for implementing environmental sustainability initiatives throughout the company and supply chain. Additionally, we have established a Sustainability Center of Excellence which oversees three areas: Design and Development, Supply Chain, and Facilities and Culture.

Employee-led Green Teams focus on engaging employees and driving site specific environmental improvements, including energy, water and paper conservation and waste reduction.

The following risks have influenced Hasbro’s strategy:

- **Regulatory issues:** Hasbro is subject to regulation at national and local levels worldwide. Changes in the laws governing Hasbro can have a direct impact on our business. Through its trade associations or on its own, Hasbro monitors and/or participates in public policy debate and regulatory developments related to key issues, including environmental issues impacting our operations and manufacturing.

- **Economic issues:** Rising fuel and raw material prices, for paperboard and other components such as resin used in plastics or electronic components, increased transportation costs, and increased labor costs in the markets in which our products are manufactured.

- **Physical climate issues:** Work stoppages, slowdowns, or an outbreak of a severe public health pandemic affecting our supply chain; transportation limitations or delays with product shipments; or damage/interruption to our information technology systems due to natural disasters or climate change related events.

- **Reputation issues:** We recognize that our stakeholders’, including consumers, revie
w our progress and performance in these areas influences their perception which in turn can influence our corporate and/or product brands reputation. For example, we have taken steps to address deforestation in our supply chain as well as setting a goal to reduce our product to package ratio size.

Hasbro has established four major operation goals in the areas of greenhouse gas reduction, energy reduction, water use reduction and waste reduction. Reduction goals are 20%, 25%, 15% and 50% respectively. These goals are based on a 2015 base year and are to be achieved by 2025.

C2.3

(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?

Yes

C2.3a

(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.

**Identifier**
Risk 1

**Where in the value chain does the risk driver occur?**
Direct operations

**Risk type**
Physical risk

**Primary climate-related risk driver**
Acute: Increased severity of extreme weather events such as cyclones and floods

**Type of financial impact**
Increased capital costs (e.g., damage to facilities)

**Company-specific description**
Supply chain disruption from severe weather events. A large portion of third party manufacturing is in the Asia Pacific region. Severe weather events affecting that region could impact the supply chain.
Time horizon
Short-term

Likelihood
Very unlikely

Magnitude of impact
Medium

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure
Not quantified

Management method
Business Interruption planning

Cost of management
0

Comment
Not quantified

Identifier
Please select

Where in the value chain does the risk driver occur?
Supply chain

Risk type
Physical risk

Primary climate-related risk driver
Acute: Increased severity of extreme weather events such as cyclones and floods

Type of financial impact
Reduced revenue from decreased production capacity (e.g., transport difficulties, supply chain interruptions)

**Company-specific description**
Third party manufacturing and logistics

**Time horizon**
Short-term

**Likelihood**
Unlikely

**Magnitude of impact**
Medium-high

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
Not quantified

**Management method**
Business interruption planning

**Cost of management**
0

**Comment**
Not quantified

---

**C2.4**

(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?

No
(C2.4b) Why do you not consider your organization to have climate-related opportunities?

<table>
<thead>
<tr>
<th>Primary reason</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1: Judged to be</td>
<td>Hasbro does not produce products or provide services that would benefit from climate change risks.</td>
</tr>
<tr>
<td>unimportant</td>
<td></td>
</tr>
</tbody>
</table>

(C2.5) Describe where and how the identified risks and opportunities have impacted your business.

<table>
<thead>
<tr>
<th></th>
<th>Impact</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Products and services</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Supply chain and/or value chain</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Adaptation and mitigation activities</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Investment in R&amp;D</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Operations</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Other, please specify</td>
<td>Not impacted</td>
<td></td>
</tr>
</tbody>
</table>

(C2.6) Describe where and how the identified risks and opportunities have been factored into your financial planning process.

<table>
<thead>
<tr>
<th></th>
<th>Relevance</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Operating costs</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Capital expenditures / capital allocation</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Acquisitions and divestments</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Access to capital</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>-------------------</td>
<td>-------------</td>
<td></td>
</tr>
<tr>
<td>Assets</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Liabilities</td>
<td>Not impacted</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>Not impacted</td>
<td></td>
</tr>
</tbody>
</table>

C3. Business Strategy

C3.1

(C3.1) Are climate-related issues integrated into your business strategy?
Yes

C3.1a

(C3.1a) Does your organization use climate-related scenario analysis to inform your business strategy?
Yes, qualitative and quantitative

C3.1c

(C3.1c) Explain how climate-related issues are integrated into your business objectives and strategy.

Climate change is integrated into Hasbro’s business strategy as part of a broader commitment to Corporate Social Responsibility (CSR) and environmental sustainability. A CSR committee, chaired by the CEO and comprised by members of the Senior Management team, oversees CSR policies and initiatives including environmental sustainability. Our President Hasbro oversees climate change issues related to Hasbro owned and third-party factories, as well as owned and operated facilities. The Senior Vice President of Global Government and Regulatory Affairs and CSR is responsible f
or implementing environmental sustainability initiatives throughout the company and supply chain. Additionally, we have established a Sustainability Center of Excellence which oversees three areas: Design and Development, Supply Chain, and Facilities and Culture. Employee-led Green Teams focus on engaging employees and driving site specific environmental improvements, including energy, water and paper conservation and waste reduction.

The following risks have influenced Hasbro’s strategy:

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- Economic issues: Rising fuel and raw material prices, for paperboard and other components such as resin used in plastics or electronic components, increased transportation costs, and increased labor costs in the markets in which our products are manufactured.
- Physical climate issues: Work stoppages, slowdowns, or an outbreak of a severe public health pandemic affecting our supply chain; transportation limitations or delays with product shipments; or damage/interruption to our information technology systems due to natural disasters or climate change related events.
- Reputation issues: We recognize that our stakeholders’, including consumers, review our progress and performance in these areas influences their perception which in turn can influence our corporate and/or product brands reputation. For example, we have taken steps to address deforestation in our supply chain as well as setting a goal to reduce our product to package ratio size.

Hasbro has established four major operation goals in the areas of greenhouse gas reduction, energy reduction, water use reduction and waste reduction. Reduction goals are 20%, 25%, 15% and 50% respectively. These goals are based on a 2015 base year and are to be achieved by 2025.

C3.1d

(C3.1d) Provide details of your organization’s use of climate-related scenario analysis.
C4. Targets and performance

C4.1

(C4.1) Did you have an emissions target that was active in the reporting year?
Absolute target

C4.1a

(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.

Target reference number
Abs 1

Scope
Scope 1+2 (location-based)

% emissions in Scope
100

Targeted % reduction from base year
20

Base year
2015

Start year
2016

Base year emissions covered by target (metric tons CO2e)
14763

Target year
2025

Is this a science-based target?
No, but we anticipate setting one in the next 2 years

% of target achieved
57

Target status
Underway

Please explain

C4.2

(C4.2) Provide details of other key climate-related targets not already reported in question C4.1/a/b.

Target
Energy usage

KPI – Metric numerator
44100

KPI – Metric denominator (intensity targets only)

Base year
2015

Start year
2016

Target year
2025

KPI in baseline year
44100

KPI in target year
35280

% achieved in reporting year
14.2
Target Status
Underway

Please explain

Part of emissions target

Is this target part of an overarching initiative?
No, it's not part of an overarching initiative

Target
Renewable electricity consumption

KPI — Metric numerator
MWh

KPI — Metric denominator (intensity targets only)

Base year
2015

Start year
2016

Target year
2025

KPI in baseline year
25891

KPI in target year
0

% achieved in reporting year
99.75

Target Status
Underway

Please explain
23,524 MWh of gross total electricity used (23,583 MWh) is derived from renewable energy sources (99.75%).

Part of emissions target

Is this target part of an overarching initiative?
No, it's not part of an overarching initiative
(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.

Yes

(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.

<table>
<thead>
<tr>
<th>Number of initiatives</th>
<th>Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Under investigation</td>
<td></td>
</tr>
<tr>
<td>To be implemented*</td>
<td></td>
</tr>
<tr>
<td>Implementation commenced*</td>
<td>3</td>
</tr>
<tr>
<td>Implemented*</td>
<td></td>
</tr>
<tr>
<td>Not to be implemented</td>
<td></td>
</tr>
</tbody>
</table>

(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.

Initiative type
Energy efficiency: Building services

Description of initiative
Lighting

Estimated annual CO2e savings (metric tonnes CO2e)
75
**Scope**
Scope 2 (location-based)

**Voluntary/Mandatory**
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

**Investment required (unit currency – as specified in C0.4)**

**Payback period**
1-3 years

**Estimated lifetime of the initiative**
3-5 years

**Comment**

---

**Initiative type**
Energy efficiency: Building services

**Description of initiative**
HVAC

**Estimated annual CO2e savings (metric tonnes CO2e)**
150

**Scope**
Scope 2 (location-based)

**Voluntary/Mandatory**
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

**Investment required (unit currency – as specified in C0.4)**

**Payback period**
4 - 10 years

**Estimated lifetime of the initiative**
6-10 years

**Comment**

---

**Initiative type**
Other, please specify (Behavior Based Initiatives)
Description of initiative
<Not Applicable>

Estimated annual CO2e savings (metric tonnes CO2e)
75

Scope
Scope 2 (location-based)

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)

Investment required (unit currency – as specified in C0.4)

Payback period
<1 year

Estimated lifetime of the initiative
<1 year

Comment

C4.3c

(C4.3c) What methods do you use to drive investment in emissions reduction activities?

<table>
<thead>
<tr>
<th>Method</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee engagement</td>
<td>Green Teams</td>
</tr>
</tbody>
</table>

C4.5

(C4.5) Do you classify any of your existing goods and/or services as low-carbon products or do they enable a third party to avoid GHG emissions?
No
C5. Emissions methodology

C5.1

(C5.1) Provide your base year and base year emissions (Scopes 1 and 2).

Scope 1

Base year start
January 1 2015

Base year end
December 31 2015

Base year emissions (metric tons CO2e)
5297

Comment
Owned and operated facilities

Scope 2 (location-based)

Base year start
January 1 2015

Base year end
December 31 2015

Base year emissions (metric tons CO2e)
9466

Comment
Owned and operated facilities

Scope 2 (market-based)

Base year start
January 1 2015

Base year end
December 31 2015
Base year emissions (metric tons CO2e)
9466

Comment
Owned and operated facilities

C5.2

(C5.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions.

C6. Emissions data

C6.1

(C6.1) What were your organization’s gross global Scope 1 emissions in metric tons CO2e?

Reporting year

Gross global Scope 1 emissions (metric tons CO2e)
5447

Start date
January 1 2018

End date
December 31 2018

Comment

C6.2
(C6.2) Describe your organization’s approach to reporting Scope 2 emissions.

Row 1

Scope 2, location-based
We are reporting a Scope 2, location-based figure

Scope 2, market-based
We are reporting a Scope 2, market-based figure

Comment

C6.3

(C6.3) What were your organization’s gross global Scope 2 emissions in metric tons CO2e?

Reporting year

Scope 2, location-based
7629

Scope 2, market-based (if applicable)
19

Start date
January 1 2018

End date
December 31 2018

Comment

C6.4

(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

No
(C6.5) Account for your organization’s Scope 3 emissions, disclosing and explaining any exclusions.

Purchased goods and services

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Capital goods

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Fuel-and-energy-related activities (not included in Scope 1 or 2)

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>
Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Upstream transportation and distribution

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Waste generated in operations

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Business travel

Evaluation status
Relevant, calculated
Metric tonnes CO2e
11191

Emissions calculation methodology
Data provided by third party

Percentage of emissions calculated using data obtained from suppliers or value chain partners
100

Explanation

Employee commuting

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Upstream leased assets

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Downstream transportation and distribution
Evaluation status
Relevant, calculated

Metric tonnes CO2e
29865

Emissions calculation methodology
Data provided by third party logistics providers

Percentage of emissions calculated using data obtained from suppliers or value chain partners
100

Explanation

Processing of sold products

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Use of sold products

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation
End of life treatment of sold products

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanations

Downstream leased assets

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanations

Franchises

Evaluation status
Not relevant, explanation provided

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>
**Explaination**
No franchises

**Investments**

**Evaluation status**
Not evaluated

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Explanation**

**Other (upstream)**

**Evaluation status**
Not evaluated

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Explanation**

**Other (downstream)**

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
447984

**Emissions calculation methodology**
Data provided by third party manufacturers
Percentage of emissions calculated using data obtained from suppliers or value chain partners
100

Explanation
Collected via annual environmental reporting

C6.7

(C6.7) Are carbon dioxide emissions from biologically sequestered carbon relevant to your organization?
No

C6.10

(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Intensity figure
2.85

Metric numerator (Gross global combined Scope 1 and 2 emissions)
13076

Metric denominator
unit total revenue

Metric denominator: Unit total
4579.6

Scope 2 figure used
Location-based

% change from previous year
2.1

Direction of change
Increased

Reason for change
Reduction in denominator (revenue) proportionally greater than reduction in numerator (C02e emissions).

C7. Emissions breakdowns

C7.1

(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?
Yes

C7.1a

(C7.1a) Break down your total gross global Scope 1 emissions by greenhouse gas type and provide the source of each used greenhouse warming potential (GWP).

<table>
<thead>
<tr>
<th>Greenhouse gas</th>
<th>Scope 1 emissions (metric tons of C02e)</th>
<th>GWP Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td>CO2</td>
<td>5446</td>
<td>IPCC Fifth Assessment Report (AR5 – 100 year)</td>
</tr>
<tr>
<td>CH4</td>
<td>0.3</td>
<td>IPCC Fifth Assessment Report (AR5 – 100 year)</td>
</tr>
<tr>
<td>N2O</td>
<td>0.1</td>
<td>IPCC Fifth Assessment Report (AR5 – 100 year)</td>
</tr>
</tbody>
</table>

C7.2

(C7.2) Break down your total gross global Scope 1 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 1 emissions (metric tons C02e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other, please specify (USA/Canada)</td>
<td>3678</td>
</tr>
<tr>
<td>Country/Region</td>
<td>Scope 1 emissions (metric tons CO2e)</td>
</tr>
<tr>
<td>--------------------------------------------</td>
<td>-------------------------------------</td>
</tr>
<tr>
<td>Other, please specify (Latin America)</td>
<td>75</td>
</tr>
<tr>
<td>Other, please specify (Europe)</td>
<td>1677</td>
</tr>
<tr>
<td>Other, please specify (Asia Pacific)</td>
<td>17</td>
</tr>
</tbody>
</table>

C7.3

(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.
By business division

C7.3a

(C7.3a) Break down your total gross global Scope 1 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 1 emissions (metric ton CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>USA</td>
<td>3277</td>
</tr>
<tr>
<td>International</td>
<td>2170</td>
</tr>
</tbody>
</table>

C7.5

(C7.5) Break down your total gross global Scope 2 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 2, location-based (metric tons CO2e)</th>
<th>Scope 2, market-based (metric tons CO2e)</th>
<th>Purchased and consumed electricity, heat, steam or cooling (MWh)</th>
<th>Purchased and consumed low-carbon electricity, heat, steam or cooling accounted in market-based approach (MWh)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other, please specify (USA/Canada)</td>
<td>4130</td>
<td>0</td>
<td>15678</td>
<td>0</td>
</tr>
<tr>
<td>Other, please specify (Latin America)</td>
<td>612</td>
<td>0</td>
<td>1111</td>
<td>0</td>
</tr>
<tr>
<td>Country/Region</td>
<td>Scope 2, location-based (metric tons CO2e)</td>
<td>Scope 2, market-based (metric tons CO2e)</td>
<td>Purchased and consumed electricity, heat, steam or cooling (MWh)</td>
<td>Purchased and consumed low-carbon electricity, heat, steam or cooling accounted in market-based approach (MWh)</td>
</tr>
<tr>
<td>------------------------------------</td>
<td>-------------------------------------------</td>
<td>------------------------------------------</td>
<td>---------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Other, please specify (Europe)</td>
<td>1387</td>
<td>0</td>
<td>4954</td>
<td>0</td>
</tr>
<tr>
<td>Other, please specify (Asia Pacific)</td>
<td>1500</td>
<td>1</td>
<td>1840</td>
<td>0</td>
</tr>
</tbody>
</table>

C7.6

(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.

By business division

C7.6a

(C7.6a) Break down your total gross global Scope 2 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 2, location-based emissions (metric tons CO2e)</th>
<th>Scope 2, market-based emissions (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>USA</td>
<td>4119</td>
<td>0</td>
</tr>
<tr>
<td>International</td>
<td>3510</td>
<td>1</td>
</tr>
</tbody>
</table>

C7.9

(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Decreased
(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined) and for each of them specify how your emissions compare to the previous year.

<table>
<thead>
<tr>
<th>Change in emissions (metric tons CO2e)</th>
<th>Direction of change</th>
<th>Emissions value (percentage)</th>
<th>Please explain calculation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in renewable energy consumption</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other emissions reduction activities</td>
<td>1467</td>
<td>Decreased</td>
<td>100</td>
</tr>
<tr>
<td>Divestment</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisitions</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mergers</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in output</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in methodology</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in boundary</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in physical operating conditions</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unidentified</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

C7.9b
(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?
Location-based

C8. Energy

C8.1

(C8.1) What percentage of your total operational spend in the reporting year was on energy?
More than 0% but less than or equal to 5%

C8.2

(C8.2) Select which energy-related activities your organization has undertaken.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Indicate whether your organization undertakes this energy-related activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstocks)</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>No</td>
</tr>
<tr>
<td>Generation of electricity, heat, steam, or cooling</td>
<td>No</td>
</tr>
</tbody>
</table>
C8.2a

(C8.2a) Report your organization’s energy consumption totals (excluding feedstocks) in MWh.

<table>
<thead>
<tr>
<th>Consumption of fuel (excluding feedstock)</th>
<th>Heating value</th>
<th>MWh from renewable sources</th>
<th>MWh from non-renewable sources</th>
<th>Total MWh</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>&lt;Not Applicable&gt;</td>
<td>23522</td>
<td>61</td>
<td>23583</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of self-generated non-fuel renewable energy</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Total energy consumption</td>
<td>&lt;Not Applicable&gt;</td>
<td>23522</td>
<td>19665</td>
<td>43187</td>
</tr>
</tbody>
</table>

C8.2b

(C8.2b) Select the applications of your organization’s consumption of fuel.

<table>
<thead>
<tr>
<th>Consumption of fuel for the generation of electricity</th>
<th>Indicate whether your organization undertakes this fuel application</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel for the generation of heat</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of steam</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of cooling</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of fuel for co-generation or trigeneration</td>
<td>No</td>
</tr>
</tbody>
</table>
(C8.2c) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.

Fuels (excluding feedstocks)
Fuel Oil Number 2

Heating value
Unable to confirm heating value

Total fuel MWh consumed by the organization
520

MWh fuel consumed for self-generation of electricity
<Not Applicable>

MWh fuel consumed for self-generation of heat
<Not Applicable>

MWh fuel consumed for self-generation of steam
<Not Applicable>

MWh fuel consumed for self-generation of cooling
<Not Applicable>

MWh fuel consumed for self-cogeneration or self-trigeneration
<Not Applicable>

Comment

Fuels (excluding feedstocks)
Natural Gas

Heating value
Unable to confirm heating value

Total fuel MWh consumed by the organization
19084

MWh fuel consumed for self-generation of electricity
<Not Applicable>

MWh fuel consumed for self-generation of heat
MWh fuel consumed for self-generation of steam
<Not Applicable>

MWh fuel consumed for self-generation of cooling
<Not Applicable>

MWh fuel consumed for self cogeneration or self trigeneration
<Not Applicable>

Comment

C8.2d

(C8.2d) List the average emission factors of the fuels reported in C8.2c.

Fuel Oil Number 2

Emission factor
74.1

Unit
kg CO2e per million Btu

Emission factor source
US EPA GHG Inventories Appendix A

Comment

Natural Gas

Emission factor
53.1

Unit
kg CO2e per million Btu

Emission factor source
US EPA GHG Inventories Appendix A

Comment
C8.2f

(C8.2f) Provide details on the electricity, heat, steam and/or cooling amounts that were accounted for at a low-carbon emission factor in the market-based Scope 2 figure reported in C6.3.

Basis for applying a low-carbon emission factor
No purchases or generation of low-carbon electricity, heat, steam or cooling accounted with a low-carbon emission factor

Low-carbon technology type
<Not Applicable>

Region of consumption of low-carbon electricity, heat, steam or cooling
<Not Applicable>

MWh consumed associated with low-carbon electricity, heat, steam or cooling
<Not Applicable>

Emission factor (in units of metric tons CO2e per MWh)
<Not Applicable>

Comment

C9. Additional metrics

C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

Description
Energy usage

Metric value
43187

Metric numerator
1644
Metric denominator (intensity metric only)

% change from previous year
3.7

Direction of change
Decreased

Please explain
Total energy use decreased from 44831 MWh in 2017 to 43187 MWh in 2018, a 3.7% decrease.

C10. Verification

C10.1

(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

<table>
<thead>
<tr>
<th>Scope</th>
<th>Verification/assurance status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 1</td>
<td>Third-party verification or assurance process in place</td>
</tr>
<tr>
<td>Scope 2 (location-based or market-based)</td>
<td>Third-party verification or assurance process in place</td>
</tr>
<tr>
<td>Scope 3</td>
<td>Third-party verification or assurance process in place</td>
</tr>
</tbody>
</table>

C10.1a

(C10.1a) Provide further details of the verification/assurance undertaken for your Scope 1 and/or Scope 2 emissions and attach the relevant statements.

Scope
Scope 1

Verification or assurance cycle in place
Annual process
Status in the current reporting year
Complete

Type of verification or assurance
Moderate assurance

Attach the statement
2019 Independent Assurance Statement plain text.pdf

Page/ section reference

Relevant standard
A1000AS

Proportion of reported emissions verified (%)
100

Scope
Scope 2 location-based

Verification or assurance cycle in place
Annual process

Status in the current reporting year
Complete

Type of verification or assurance
Moderate assurance

Attach the statement
2019 Independent Assurance Statement plain text.pdf

Page/ section reference

Relevant standard
A1000AS

Proportion of reported emissions verified (%)
100

Scope
Scope 2 market-based

Verification or assurance cycle in place
Annual process

Status in the current reporting year

Complete

Type of verification or assurance
Please select

Attach the statement
2019 Independent Assurance Statement plain text.pdf

Page/section reference

Relevant standard
A1000AS

Proportion of reported emissions verified (%)
100

C10.1b

(C10.1b) Provide further details of the verification/assurance undertaken for your Scope 3 emissions and attach the relevant statements.

Scope
Scope 3- at least one applicable category

Verification or assurance cycle in place
Annual process

Status in the current reporting year
Complete

Attach the statement
2019 Independent Assurance Statement plain text.pdf

Page/section reference

Relevant standard
AA1000AS

C10.2
(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5? No, we do not verify any other climate-related information reported in our CDP disclosure.

C11. Carbon pricing

C11.1

(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?
No, and we do not anticipate being regulated in the next three years.

C11.2

(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?
No.

C11.3

(C11.3) Does your organization use an internal price on carbon?
No, and we do not currently anticipate doing so in the next two years.

C12. Engagement
(C12.1) Do you engage with your value chain on climate-related issues?
Yes, our suppliers

(C12.1a) Provide details of your climate-related supplier engagement strategy.

Type of engagement
Information collection (understanding supplier behavior)

Details of engagement
Collect climate change and carbon information at least annually from suppliers

% of suppliers by number
80

% total procurement spend (direct and indirect)
80

% Scope 3 emissions as reported in C6.5
100

Rationale for the coverage of your engagement

Impact of engagement, including measures of success
On an annual basis, Hasbro engages with key suppliers to collect environmental data including energy use, water consumption, waste generation, and greenhouse gas emissions. Additionally, Hasbro ascertains whether suppliers have obtained environmental certification (i.e., ISO 14001) and encourages certification. Hasbro has also established a supplier recognition program to recognize a supplier for supporting Hasbro’s sustainability initiatives.

Comment

C12.3
(C12.3) Do you engage in activities that could either directly or indirectly influence public policy on climate-related issues through any of the following?

Trade associations

C12.3b

(C12.3b) Are you on the board of any trade associations or do you provide funding beyond membership?

No

C12.3f

(C12.3f) What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?

Nominating, Governance and CSR committee oversight

C12.4

(C12.4) Have you published information about your organization’s response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

Publication
In voluntary sustainability report

Status
Underway – previous year attached

Attach the document
CSR Update.pdf
CSR Report.pdf

Page/Section reference
CSR Report, pages 30-42 CSR Update, pages 4-7
(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization’s response. Please note that this field is optional and is not scored.

(C14.1) Provide details for the person that has signed off (approved) your CDP climate change response.

<table>
<thead>
<tr>
<th>Job title</th>
<th>Corresponding job category</th>
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<tbody>
<tr>
<td>Row 1</td>
<td>Director</td>
</tr>
<tr>
<td></td>
<td>Environmental, health and safety manager</td>
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</tbody>
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